

# 2025 / Q1 Investor Conference Presentation



Point of Contact : Vincent Ho Spokesperson  
2025.04.30

# Outline

## 01. Summary of Operations

## 02. Financial Analysis

## 03. Missioncare 50 Healthy Taiwan

# 01. Summary of Operations

TAOYUAN

桃園

- 敏盛醫院 x3
- 躍獅藥局 x13
- 精準健診
- 敏成健康科技
- 敏盛智慧健康管理中心
- 智醫康寓
- 嘉健健康管理中心
- 敏盛健康福祉學院

CHANGHUA

彰化

- 躍獅藥局 x2

YUNLIN

雲林

- 躍獅藥局 x1

CHIAYI

嘉義

- 躍獅藥局 x1

KAOHSIUNG

高雄

- 躍獅藥局 x3

YILAN

宜蘭

- 躍獅藥局 x1

NEW TAIPEI

新北

- 躍獅藥局 x27
- 永耕健診
- 方鼎資訊

NANTOU

南投

- 躍獅藥局 x1

TAITUNG

台東

- 躍獅藥局 x1



14 縣市 | 125 POCs

TAIPEI

台北

- 哈佛健診 x1
- 躍獅藥局 x43
- 醫電數位轉型

HSINCHU

新竹

- 竹科員工診所
- 躍獅藥局 x4

MIAOLI

苗栗

- 為恭健診
- 躍獅藥局 x2

TAICHUNG

台中

- 盛雲藥品
- 躍獅藥局 x8

TAINAN

台南

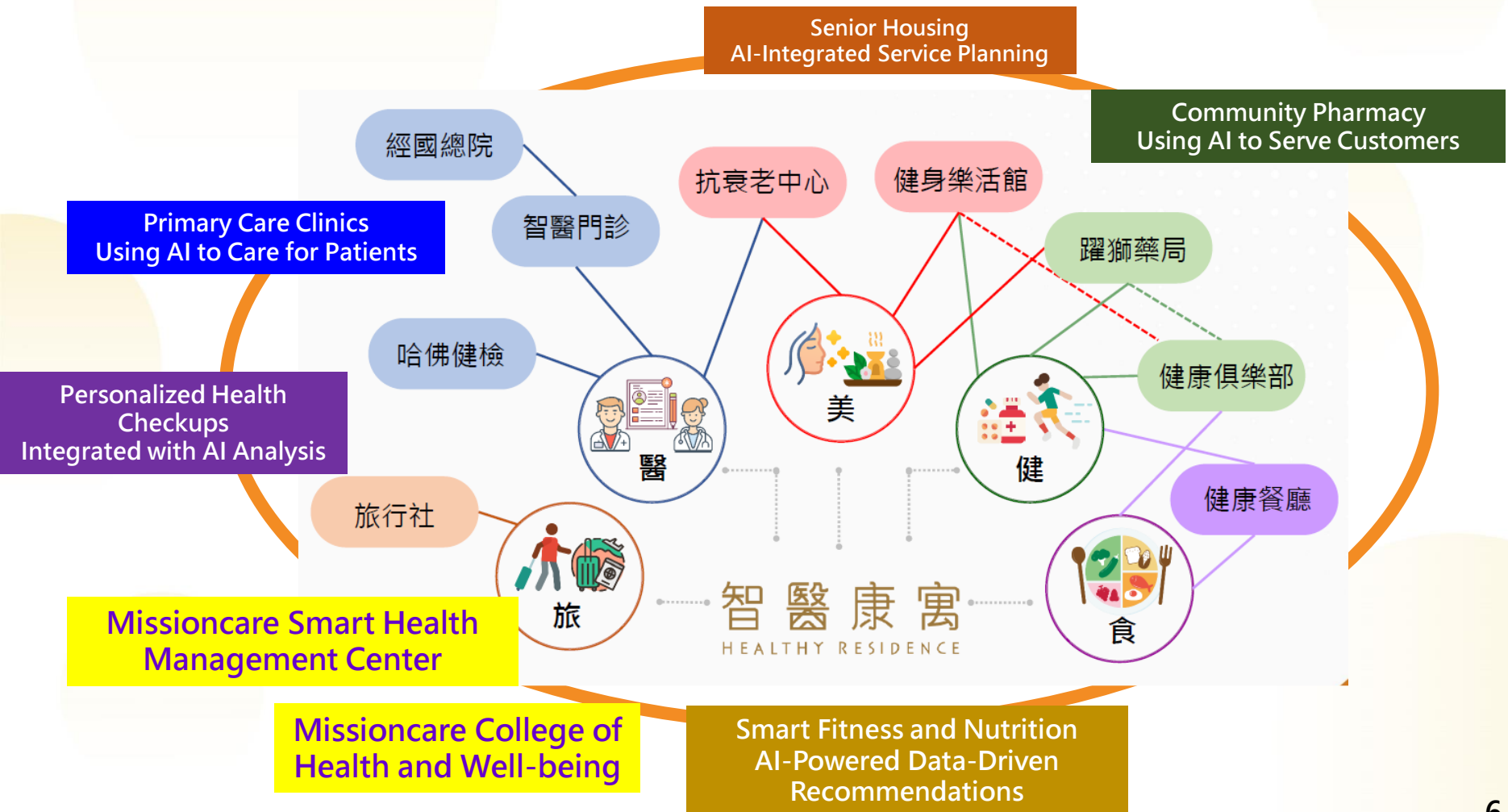
- 躍獅藥局 x2

# Highlights of the 2025 business plan.

- ◆ Continue restructuring the operations and integrating the performance of subsidiaries.
- ◆ The core business is developing steadily, with the medical sector growing increasingly robust.
- ◆ Strengthen the professional capabilities and overall management efficiency of each business entity.
- ◆ Support policy objectives and fully promote a Healthy Taiwan.
- ◆ Establish the College of Health and Well-being to actively cultivate innovative nursing talent.

**“Missioncare’ s 50 Years of Dedicated Care, Paving the Way  
 for a Century of Smart Health Innovation”**

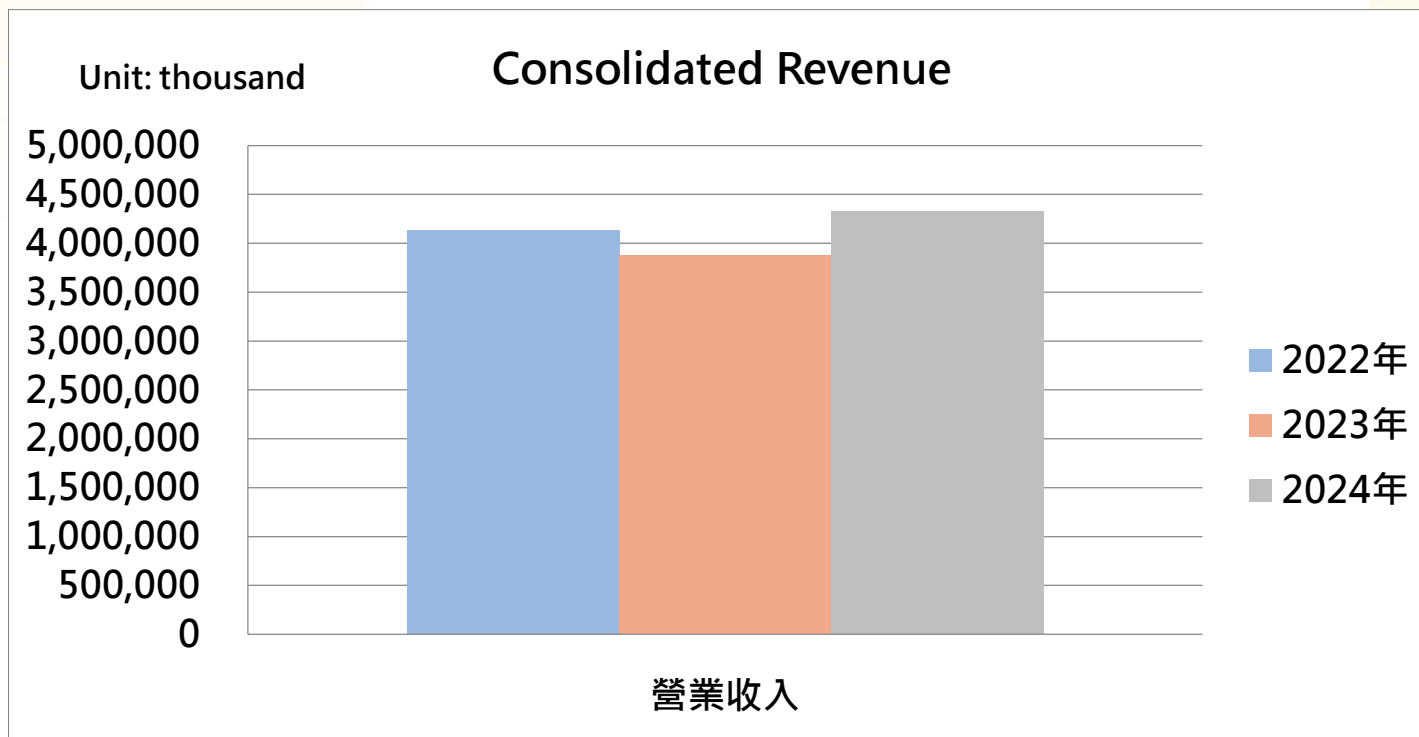
# Integrate Group Strengths to Promote a Healthy Taiwan



## 02. Financial Analysis



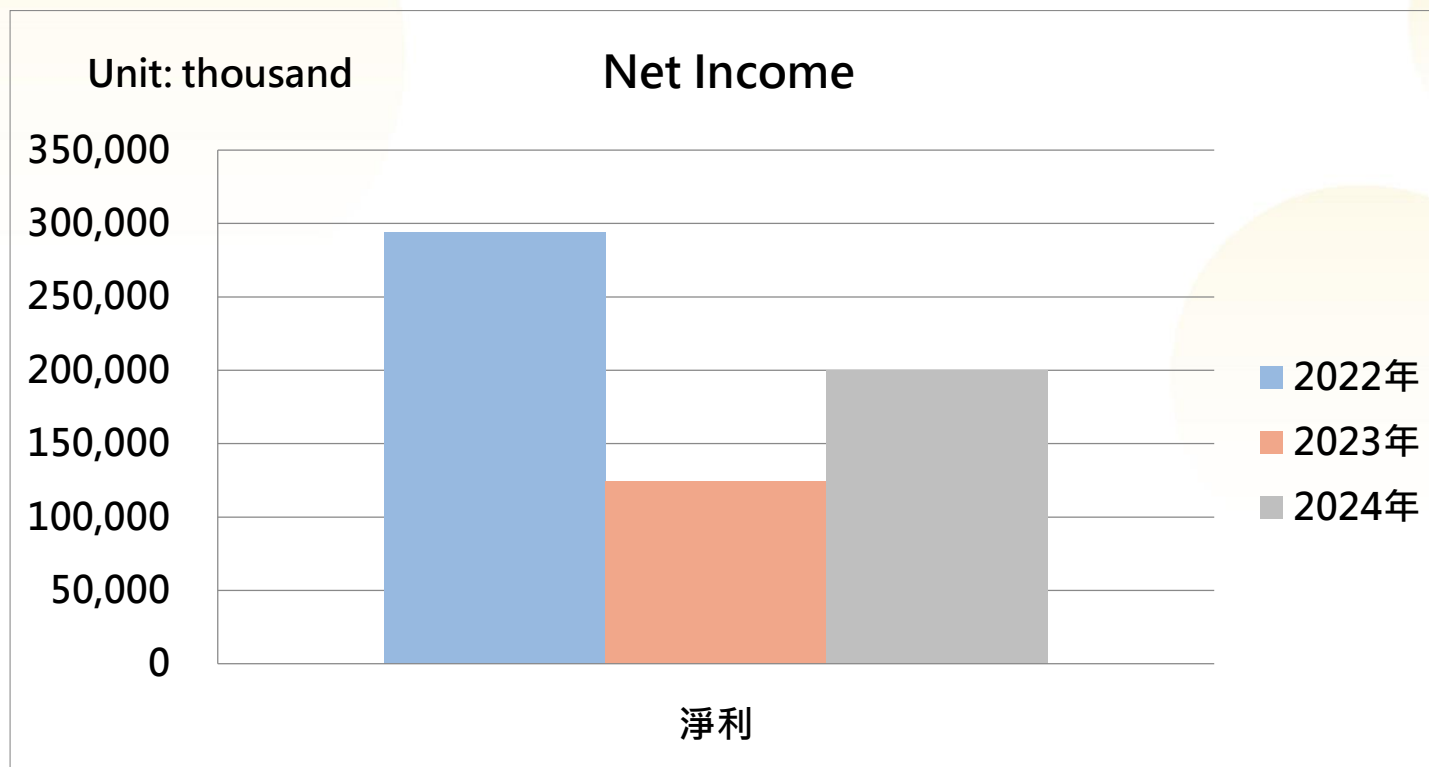
# Consolidated Revenue in the past 3 years



	Total	Growth (%)
2022	4,137,132	--
2023	3,873,384	--
2024	4,325,831	11.68%

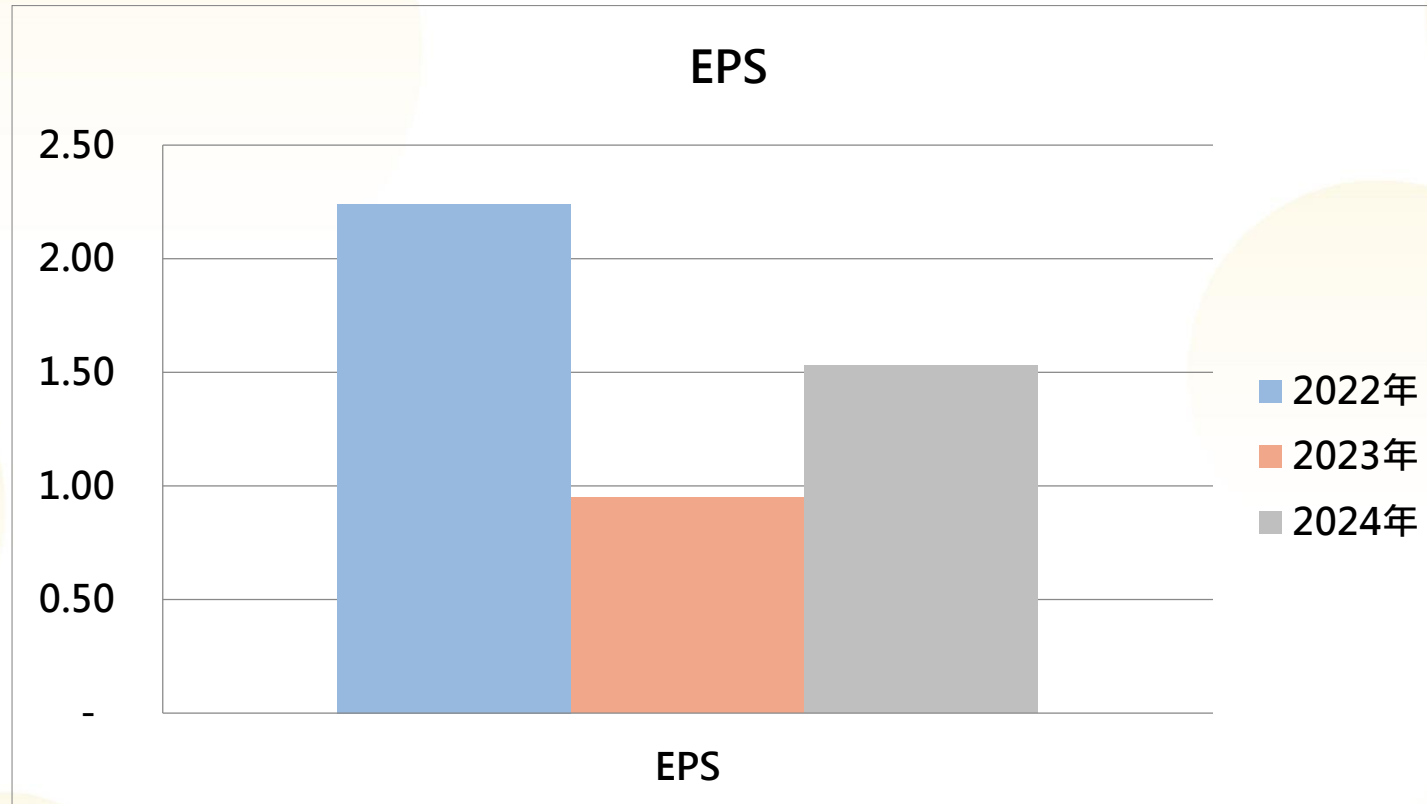


# Net income in the past 3 years



	Total	Growth(%)
2022	293,946	--
2023	124,557	--
2024	200,097	60.65%

# EPS in the past 3 years



	Total	Growth(%)
2022	2.24	--
2023	0.95	--
2024	1.53	61.05%

## 03. Missioncare 50 Healthy Taiwan

# Leading a New Chapter in Healthy Taiwan: ShareHope Comprehensive Strategy

健康台灣  
Missioncare  
敏盛醫療

H 哈佛健診  
新竹科學園區員工診所  
精準健康  
Pregetic Medical Health Co., Ltd.

Health Promotion and Chronic  
Disease Prevention  
Personalized Health Screenings,  
Corporate Wellness Programs, Chronic  
Disease Management

Strengthening the National Cancer  
Prevention and Control Program  
Advanced Screening, Integrated  
Health Checkup Reports, Follow-up  
and Case Management

MS 敏盛綜合醫院  
Min-Sheng General Hospital

Enhancing Indigenous Health Services  
Telemedicine Consultations, Health Education  
Resources in Native Languages  
Comprehensive Enhancement of Pediatric  
Medical and Health Care  
Development of Specialized Screening Zones,  
Pediatric Nutrition and Health Education

Improving the Working Environment for  
Healthcare Professionals  
Employee Health Checkups, Psychological  
Support Services

MS 敏盛智慧健康管理中心  
Min-Sheng Smart Health Management Center

Healthy Taiwan Deep Engagement Initiative  
Community Health Days, Health Knowledge  
Communities  
Ensuring the Sustainable Development of  
National Health Insurance  
Digital Integration, Health Subscription Services  
Smart Medical and Integrated Health Care  
AI Predictive Platform, Personal Health CloudAI

智醫康寓  
HEALTHY RESIDENCE  
YES CHAIN 躍獅連鎖藥局

Integration of Medical Care and Long-Term Care  
Pharmacy Referral Platform, Discharge Care Planning, Health  
Assessments for the Elderly  
Enhancing Mental Health Support  
for the Public  
Remote Psychological Counseling,  
Mental Health Seminars  
Palliative Care  
ACP and Health Checkup Integration,  
Family Support Program

橘字為健康台灣發展11項主軸

# Shaping the Future: Building an Age-Friendly Technology Ecosystem

## Age of Economics

<https://www.ankecare.com/article/2943-2024-01-12-15-56-09>

According to WHO projections, by 2030, the global population aged 65 and over is expected to surpass 1 billion. In response to this silver tsunami, Taiwan is rapidly transitioning into a super-aged society. In March last year, the National Science and Technology Council held the **Strategic Roundtable for the Aging Tech Industry (SRB)**. After six months of integrated planning, the Executive Yuan approved the **National Action Plan for the Aging Tech Industry** in September. This is the first cross-ministerial initiative to promote a flagship national program. **Starting in 2024, the government plans to invest NT\$9.5 billion over four years to accelerate the growth of the aging technology sector.**

According to estimates by the Industrial Technology Research Institute (ITRI), **Taiwan's silver economy is projected to reach NT\$3.6 trillion by 2025.** The applications of aging-related technologies are vast, extending beyond medical care and long-term support to include **independent living, active learning, social engagement, and age-friendly housing.**

The goal of the **silver economy** is to enhance the quality of life for older adults. **In the Asia-Pacific region alone, the silver economy is expected to reach a value of USD \$4.6 trillion by 2025** — an area where Taiwan is well-positioned to excel and should proactively develop its strengths.

## 打造長者在地幸福老化 加速高齡科技產業成長

既有基礎上建立跨部會、跨領域共同合作機制，加速發展普惠科技，提供**健康樂齡及高齡族群**健康促進、醫療照護、社會互動、數位學習等多元產品/服務，帶動高齡科技產業發展，打造共融共創、自主樂活的樂齡銀髮世代



銀髮族不再是「接受照顧」的族群，而是更活躍、更有餘裕的「消費者主體」



### 減少不健康之存活年數

高齡人口中有超過**70%**的健康與亞健康族群

醫療保健服務的需求增加、更加關注自我健康，帶動健康促進、健康管理的設備/服務與產業發展



### 重視生活品質與社會成就

- 目前約**98%**長者居住自宅，普遍渴望在宅安老
- 懂得享受生活、重視生活品質，有一定比例的數位科技使用經驗，樂於接受新知、自我成長動機強



### 掌握台灣三分之二的財富

- 60歲左右為每月總額消費力冠軍，單月總額近**270億**
- 新世代銀髮族比起追求「頤養天年」更注重「樂享人生」，重視休閒玩樂、健康及外表管理



# The New Era of Smart Healthcare: Bridging the Distance in Care

## Hospital-at-Home

<https://www.ankecare.com/article/2626-2023-07-13-17-02-21>

- Director-General of the National Health Insurance Administration, Shih Chung-liang: Expanding Home-Based Medical Care – Pilot Program for At-Home Hospitalization to Launch Next Year

Facing the challenges of an aging population, Taiwan must address the limitations in hospital and long-term care facility bed capacity. The development of home-based medical care has become a top priority. Since 2015, the National Health Insurance Administration (NHIA) has promoted the Integrated Home Healthcare Program (commonly referred to as the "Home Care Integration Plan"), which connects medical professionals and healthcare institutions to encourage the formation of community-based integrated care teams.

### Establishing an Innovative Health Tech Information Platform

Patients receiving home-based medical services are often cared for by various medical and professional teams. The key challenge is how to vertically integrate medical resources across different levels. To address this, the NHIA is planning to establish an innovative digital information platform, designed with a patient-centered approach. The goal is to integrate electronic medical records, long-term care services, and telemedicine, creating a data-sharing system that facilitates both healthcare provision and interdisciplinary collaboration.

Shih Chung-liang also expressed hope that the platform will eventually link long-term care data with telemedicine services, expanding the scope and maximizing the impact of the technological infrastructure.



## National Health Insurance Digital Upgrade Plan for Medical Equity (2024–2027)

### 願景

- 透過健保數位升級，提升健保資訊效能與安全，提供國人適切、可近及永續的全人全程健康照護。
- 擴大公私部門協力合作，加速醫療照護數位轉型。
- 完善資料治理，建立健保大數據資料生態系。

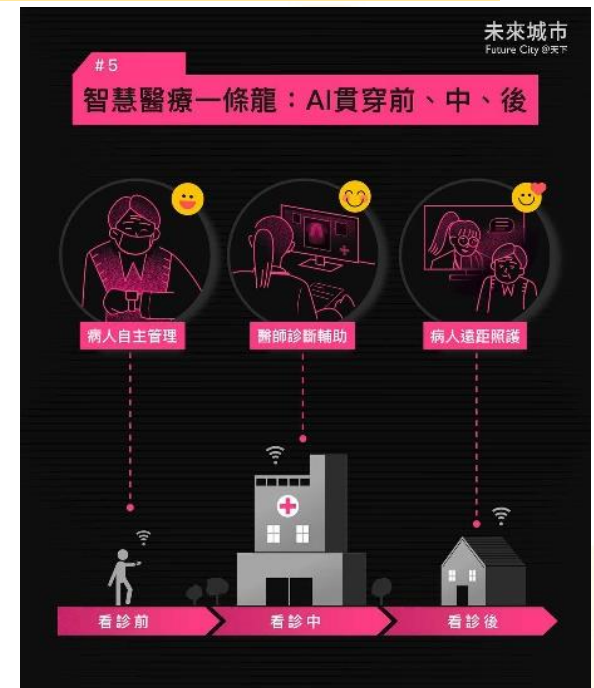
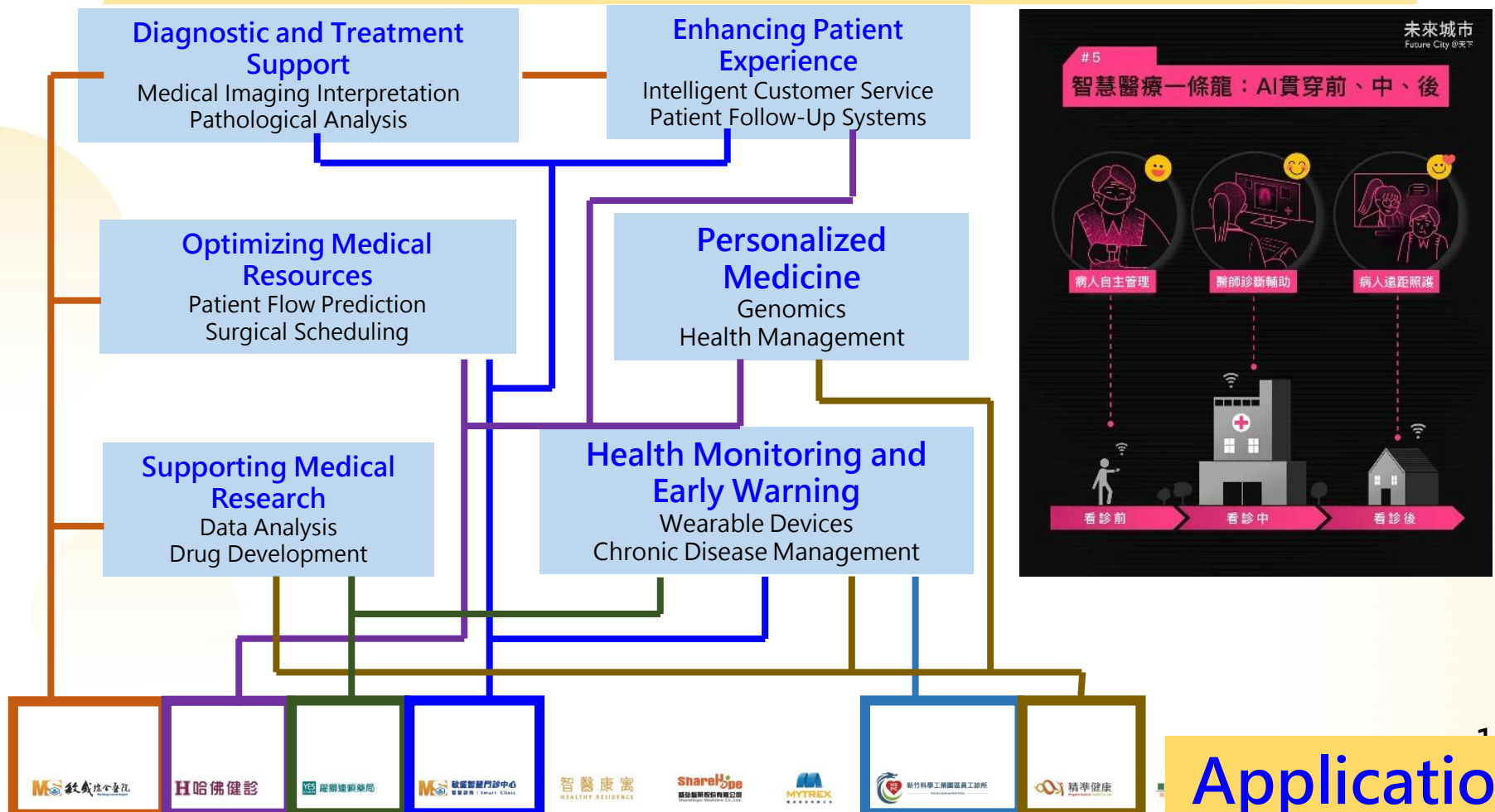
SUSTAINABLE DEVELOPMENT GOALS



Policy

# Integrating Artificial Intelligence into the Health Care Industry

Artificial Intelligence holds immense potential in the healthcare industry. It can significantly enhance the accuracy and efficiency of diagnosis and treatment, optimize the allocation of medical resources, promote personalized medicine, improve patient experience, and support medical research. By actively adopting and integrating AI technologies, the healthcare sector can achieve major advancements, delivering higher-quality and more efficient medical services.

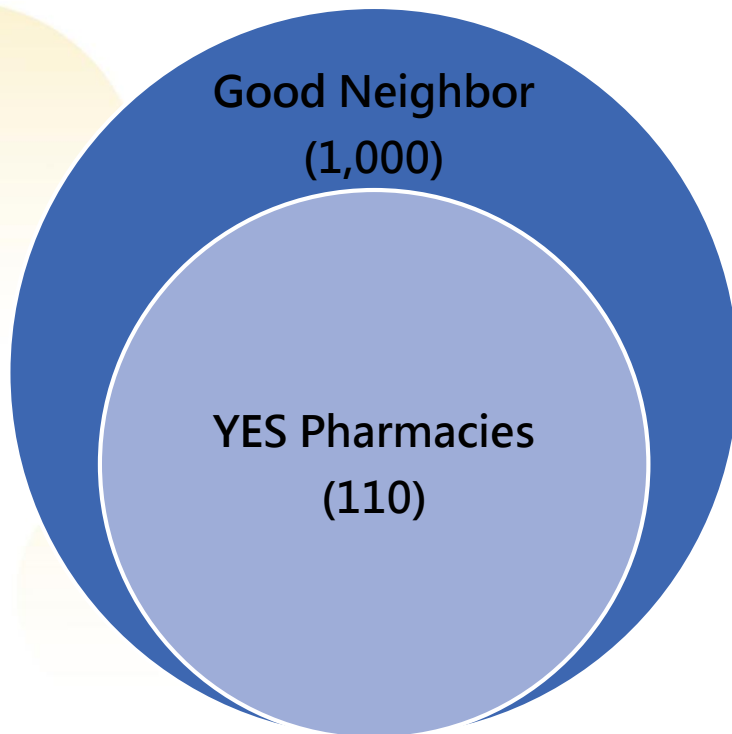




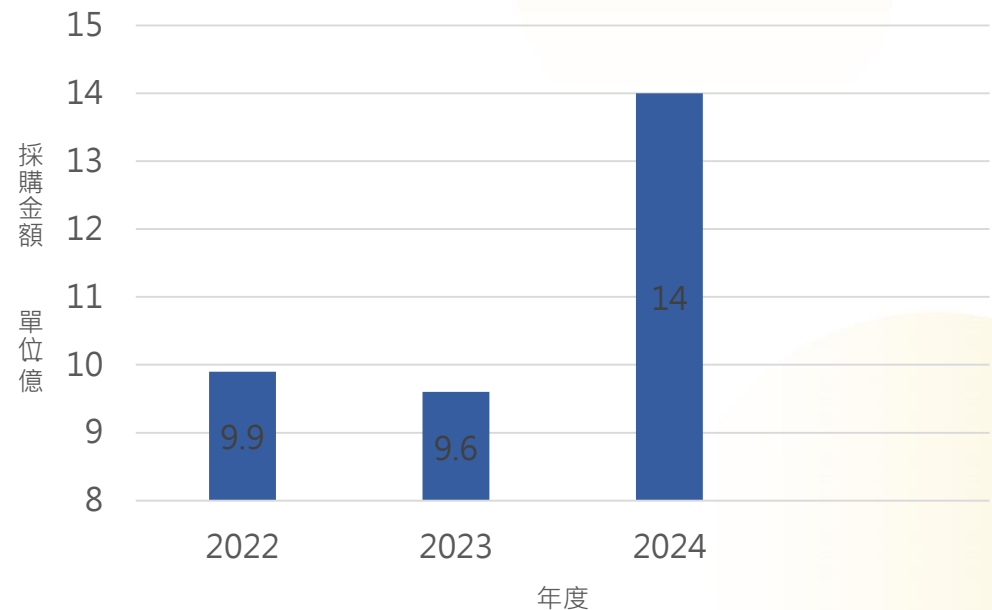
# YES Chain Pharmacy

# 2025 YES Chain Development Highlights

- The Good Neighbor Pharmacy Alliance has reached its initial scale target, and the advantages of bulk purchasing are gradually emerging. In addition to tangible product sales, intangible offerings—such as advertising and cross-industry collaborations—have also begun to gain traction.



Historical Procurement Amount



# 2025 YES Chain Development Highlights (continued)

- In alignment with the “Shifting Disease Prevention Upstream and Enhancing Health Literacy” policy under the Healthy Taiwan initiative, Yue-Shi (Yue Lion) pharmacies across Taiwan have partnered with the group’s health screening resources to offer comprehensive health checkup planning services for the public. Pharmacies are positioned as the final mile in delivering nationwide healthcare services, playing a crucial role in community-based health care.

Reached 3.3 Million People



## 下降篩檢年齡 40歲 → 30歲

我國30歲以上國人三高盛行率

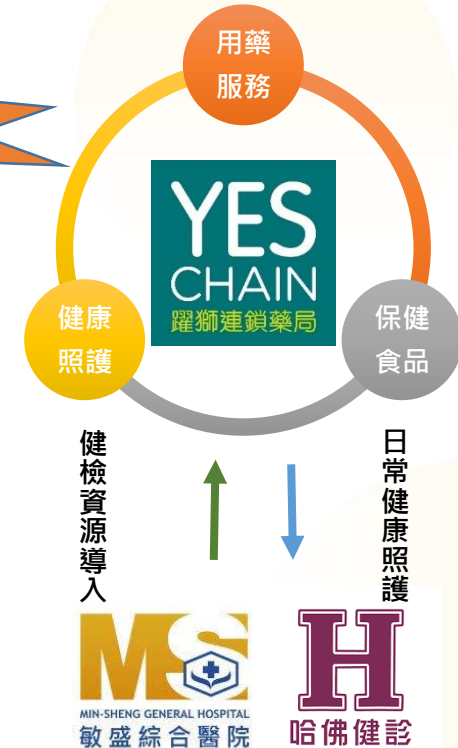
年齡	高血壓	高血糖	高血脂
30-39歲	9.7	2.5	18.7
40-64歲	29.7	12.6	35.8
65歲以上	64.2	30.5	42.5

(2019-2023年 國民營養健康調查)

成人預防保健服務880方案

對象	次數
30歲以上未滿40歲	每5年1次
40歲以上未滿65歲	每3年1次
65歲以上民眾(55歲以上原住民、罹患小兒麻痺且年齡在35歲以上者)	每年1次

圖表來源:國民健康署



MS 敏盛智慧健康管理中心

Min-Sheng Smart Health Management Center

# YES Chain Using AI to Serve the Community

Community pharmacies can utilize AI technology to enhance customer service quality, optimize operational efficiency, and increase business revenue.

## Virtual Pharmacist

- Automated Responses to Frequently Asked Questions:
- AI virtual assistants can answer common questions related to medication usage, dosage, side effects, and drug interactions.
- Medication Reminders: Virtual assistants can set up reminders to help ensure that customers take their medications on time.
- Health Advice: Based on the customer's health condition and medication history, the assistant can provide personalized recommendations on diet, exercise, and lifestyle.
- Technology Used: Natural Language Processing (NLP) and chatbot technology.

## Personalized health management

- Health Risk Assessment: Based on customer-provided health data and medical history, AI can evaluate health risks and offer preventive recommendations.
- Nutrition and Exercise Plans: Using the results of health assessments, AI generates personalized nutrition and fitness plans tailored to individual needs.
- Regular Health Reports: AI regularly generates health reports to track changes in health status and provide actionable improvement suggestions.
- Technology Used: Machine learning and data analytics algorithms.

## Optimized inventory management

- Demand Forecasting: Using historical sales data and seasonal trends, AI predicts future demand to optimize inventory levels.
- Automated Restocking: Based on demand forecasts and current inventory, AI automatically generates replenishment orders.
- Medication Expiry Management :AI monitors the expiration dates of medications in stock and provides alerts for those nearing expiration.
- Technology Used: Data analytics and predictive modeling.

## Implement Steps

1. Needs Assessment: Identify the specific needs of community pharmacies to prioritize AI application areas.
2. Technology Selection: Choose the appropriate AI technologies and platforms in collaboration with technology providers.
3. System Integration: Integrate AI solutions with existing systems to ensure smooth data flow and operational continuity.
4. Staff Training: Train staff on the new systems to enhance their ability to effectively use AI tools.
5. Pilot Implementation: Select a group of pharmacies for pilot testing, gather feedback, and refine the system.
6. Full Deployment: Optimize the system based on pilot results and roll it out across all pharmacies.

## Customer behavior analysis

- Customer Segmentation: Analyze purchasing behavior and health data to create personalized and targeted marketing campaigns.
- Precision Marketing: Recommend relevant products and promotions based on individual customer needs and preferences.

Technology Used: Big data analytics and machine learning.

# Missioncare Smart Health Management Center

# Smart Health Management Clinic Using AI to Care for Patients



Primary care clinics can apply AI technology to enhance the quality of patient care and improve diagnostic efficiency, delivering more accurate and personalized medical services.

## AI-Powered Diagnostic Support Systems

- **Symptom Analysis:** AI systems can analyze patient-reported symptoms in conjunction with medical history and other relevant data to provide diagnostic suggestions.
- **Medical Imaging Analysis:** AI technologies can interpret X-rays, ultrasounds, CT scans, and MRIs to detect abnormalities such as pneumonia, tumors, and other conditions.
- **Vital Sign Data Analysis:** AI systems can analyze real-time patient data such as ECG, blood pressure, and oxygen saturation levels to promptly detect anomalies.

Technology Used: Machine learning, deep learning, and natural language processing (NLP).

## Telemedicine Services

- **Remote Health Monitoring:** Using smart devices (such as smartwatches and glucometers), patients' health data is monitored in real time. AI analyzes the data and provides personalized health recommendations.
- **Automated Follow-Up:** AI systems can automatically schedule and manage follow-ups, sending reminders via phone calls or messages to ensure patients return for checkups or necessary examinations on time.

Technology Used: Internet of Things (IoT) and data analytics technologies.

## Health Risk Assessment

- **Preventive Health Management:** Based on patient health data, AI performs risk assessments and provides preventive recommendations such as regular checkups and lifestyle modifications.
- **Disease Prediction:** AI technology analyzes patient data to predict the risk of diseases such as heart disease and diabetes, enabling early intervention and prevention.

Technology Used: Machine learning and data analytics.

## Personalized Treatment Plan

- **Medication Recommendations:** Based on the patient's medical history, allergy records, and genetic data, AI can provide personalized medication suggestions to avoid drug interactions and adverse reactions.
- **Treatment Planning:** AI systems can develop personalized treatment plans based on the latest clinical guidelines and research, dynamically adjusting the plan as the treatment progresses.

Technology Used: Expert systems and data analytics.

## Clinic Operation Optimization

- **Appointment Management:** AI systems can optimize the appointment scheduling process by aligning patient needs with clinic resources, reducing wait times and improving consultation efficiency.
- **Inventory Management:** Analyze medication usage patterns in clinics to optimize inventory levels and reduce waste.

Technology Used: Data analytics and predictive modeling.

## EMR Management

- **Automated Data Entry:** AI systems can automatically extract key information from medical records and test reports, reducing the administrative workload for physicians.
- **Data Mining:** AI technologies can mine electronic medical records to uncover potential health issues and trends, helping clinics improve the quality of care.

Technology Used: Natural Language Processing (NLP) and data mining techniques.

## Interactive Health Education

Develop an interactive chatbot platform that allows patients to access medication advice and health guidance anytime.

# Exclusive 5A Missioncare Team for Members. International JCI Accreditation

1

← 5A — Assessment — Advise — Agreement — Assist — Arrangement →

Professional physician team

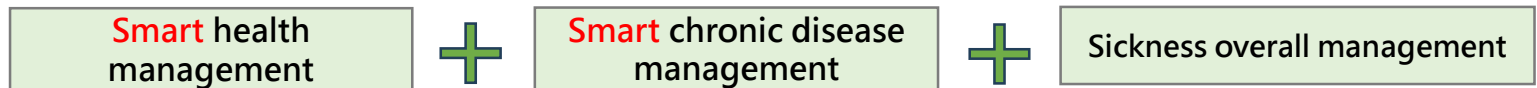
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Standard service flow



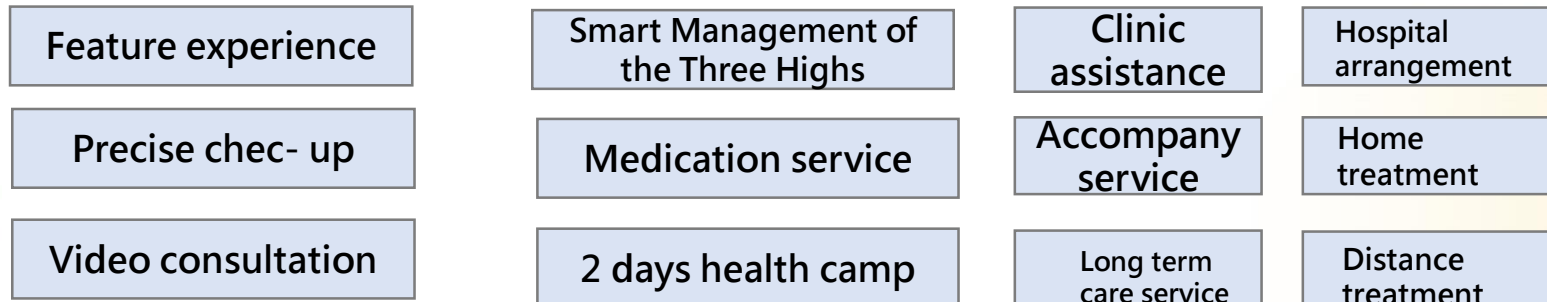
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Smart management service



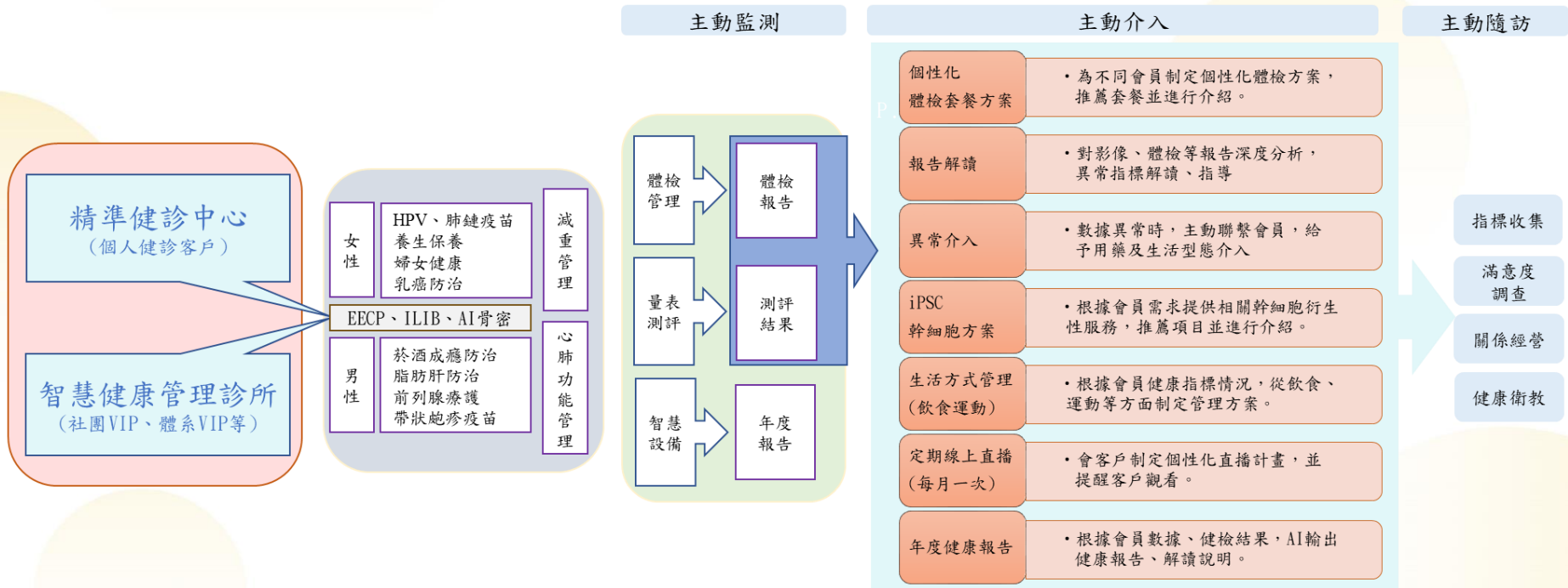
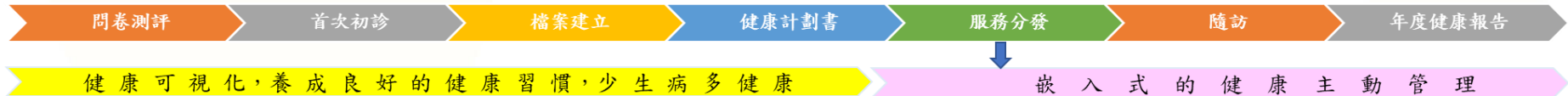
12 items

Medical resources service



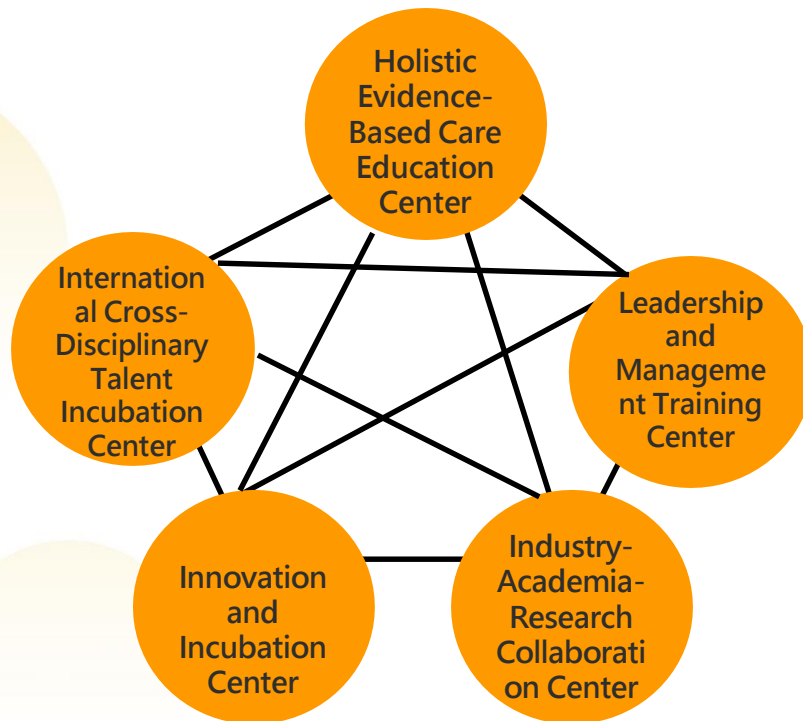


# Smart Health Management Service Flow



# Missioncare Health Well-being Institute

# Mission Institute of Holistic Well-being (MIHW)



# Promotion Plan

Health Promotion(& Disease Prevention) Smart Education and Training – e.g., for the General Public

Holistic Health and Well-being Program+  
 Digital Education and Advanced Certification Platform

Health and Well-being Smart Care Personnel Education and Training e.g., Healthcare Professionals

Holistic Health and Well-being Program

Digital Education and Advanced Certification Platform for Holistic Health and Well-being

Training Program Planning and Implementation

Digital/Physical Instructional Material Design e.g., Digital Learning Materials, AR/VR

Advanced Talent Development / Certification

Education and Training Services / Outreach

# Mobile Plan

## Missioncare Management College 2.0 4/12 Class Starts

Targeted at senior executives within the organization, the training focuses on developing strategic thinking and cultivating the ability to drive transformation and growth.

Develop leaders' strategic planning and decision-making capabilities.

Strengthen change management and transformational thinking to enhance organizational adaptability.

Master digitalization and innovation management to lead teams toward emerging trends.

Enhance team leadership and the ability to shape organizational culture.

## Future Leader College 4/19 Class Starts

Target participants are aged between 30 and 45, including physicians, nurses, and administrative staff with over 5 years of service within the group.

This also includes mid-level managers and high-potential employees who are being considered or prepared for future leadership roles.

To support talent development across the group's various business units and ensure sustainable corporate operations, this program is designed with a focus on core business management courses, integrated with emerging and trending topics.

Its purpose is to inspire employees, increase retention of top talent, and provide opportunities for professional and career development. By cultivating a diverse pool of talent, the program aims to strengthen organizational capabilities and enable individuals to reach their full potential.



# Development Goals

## 敏盛數位健康福祉平台

全人 / 全家 / 全程

敏盛健康福祉關懷慈悲社區

( Compassionate Cities / Communities )

可輸出國際之活躍老化與安寧善終的創新在地智慧健康社區

在地串連

產業鍊結

永續環境

社會實踐

國際合作

### 全人照護之加值運用

- 敏盛員工
- NA/照服員
- 出院或社區民眾

### 全人照護與運用

1. 生命教育
2. 身心靈群全人需求
3. 預立醫療照護諮詢(ACP)
4. 安寧緩和醫療概論
5. 高齡福祉之健康問題與照護需求

### 健康促進與輔助療法

1. 正念減壓
2. 園藝治療
3. 藝術治療
4. 科學中醫

### 建構居家安寧/社區日照單位&基金會

- 實習&實作
- 專題踏點



### 智慧化&在地化社區照護模式

- 相關科系所學生(護理、資通訊及長照等)
- FNP / CNS
- 生醫創新研究者

### 跨領域專題與實作

1. 社區關懷與遠距照護之創意設計
2. 大數據與健康監測之研發與實作
3. 人工智能健康監測專制之設計與實作
4. 資訊管理與國際行銷

### 建構跨領域或創新合作場域與深耕在地社區

- 跨領域合作/實作研究
- 進階訓練



### 活躍老化 安寧善終關懷慈悲國際輸出

- 進階護理照護者
- Supporting Medical Team

### 活躍老化/慈悲關懷/接軌國際

1. 超越老化創意設計
2. 樂活大數據講故事
3. 綠色健康產業數位科技

- 台灣博習究模式
- 長照社區醫療機構整合資料庫
- 未來與連人才培育模式
- 完善智慧化在地照護模式與架構
- 推動智慧化照護模式之整廠複製與國際輸出

### 越在地越國際的照護實證場域與國際輸出合作

- 跨國合作
- 進階訓練



# Thank you for Listening